





Predictors of Motivation to Coach in High School **Students and Adult Coaches**

Received 07 August 2019 Accepted 05th October 2019

Merry J. Sleigh ^a, Donna Webster Nelson ^{a,*}, Alyssa M. Nelson ^a, Darren R. Ritzer ^a

www.ijpefs.com

^a Department of Psychology, Winthrop University, Rock Hill, SC 29733, United States. *Corresponding Author Email: <u>nelsond@winthrop.edu</u>

Abstract: We conducted two studies to investigate predictors of coaching motivation. In Study One, we focused on variables linked to coaching motivation and burnout in adult sports coaches. We examined high school extracurricular experiences, and coaching engagement. Positive interpersonal events experienced during high school predicted coaching motivation and a motivation. Positive interpersonal and performance events in high school predicted feelings of reduced accomplishment, while negative interpersonal and performance events in high school predicted physical exhaustion. Two aspects of coaching engagement, vigor and absorption predicted coaching motivation. Thus, coaches' motivation was predicted by both high school and current coaching events. In Study Two, we examined whether the same high school events predicted a desire to coach in recent high school graduates. Participants retrospectively reported participation in high school sports or heavy investment in alternate activities (e.g., marching band). For both groups, identification with the activity and dedication to the activity predicted a desire to coach. A desire to coach was not predicted by high school extracurricular events. Our findings indicate that high school experiences exerted differential effects on recent graduates versus adult coaches in terms of attitudes toward coaching.

Key Words: Coaches, Coaching Motivation, Desire to Coach, Burnout, Engagement, High school athletes



postdoctoral fellowship at Indiana in competitive sports. University. She directed the Psychology

Honors Program at George Mason University prior to joining the faculty at Winthrop in 2003. Sleigh has taught a range of classes but most regularly Research Methods, *Biopsychology, and Learning. Her research interests focus* on neonatal development, adolescent experiences, teaching effectiveness, and helping undergraduates gain research experience. She has received numerous awards for her teaching and mentoring of undergraduate students.



Dr. Nelson received her Ph.D. in social psychology from the University of Maryland. Her research focus while a graduate student involved social cognition, personality, and group processes. After receiving her degrees, she taught for three years in the *Psychology Department at the University*

of Florida before joining the Psychology Department at Winthrop University. As a faculty member at Winthrop, Nelson teaches several courses, including general

Dr. Sleigh is a professor in the psychology, social psychology, theories of personality, and Department of Psychology at Winthrop positive psychology. She has published numerous scholarly University. She received her doctorate articles in the areas of social cognition, interpersonal in developmental psychology from processes and positive emotion. Her most current research Virginia Tech in 1996 and did a investigates motivation and emotion of athletes and coaches



Ms. Nelson is an undergraduate psychology student at Duke University. She has been involved in competitive sports for many years as both an athlete and a coach. Her research interests center on well-being of adolescents, burnout in competitive sports and coach motivation. She

recently co-authored a publication examining predictors of well-being and emotional burnout in high school athletes. *She has also delivered numerous conference presentations* focused on emotion and motivation in athletes and coaches.



Dr. Ritzer is an associate professor in the Department of Psychology at Winthrop. received his doctorate Не in industrial/organizational psychology from Virginia Tech. Prior to joining the faculty at Winthrop in 2003, Ritzer was an active duty officer in the U.S. Army. Dr.

Ritzer regularly teaches a wide range of courses including Introductory Psychology, **Statistics** and Industrial/Organizational Psychology. His research interests focus on stress and performance, and he is heavily involved in supporting undergraduate research.

1. Introduction

Coaches play an instrumental role in athlete outcomes, both within and beyond the context of their sport [1]. Supportive coaches are more likely to have athletes with increased motivation, greater sport commitment, enhanced performance, and healthier lifestyles [2-6]. Reynders et al. (2019) conducted a study where they specifically trained youth sport coaches to offer autonomy support to their athletes and subsequently found greater athlete motivation and engagement under trained, versus untrained, coaches [7].

Because of the influential role of coaches, researchers have investigated factors that predict a lack of coaching persistence. For example, Lee and Chelladurai (2018) [8] found that intention to quit was related to higher burnout and lower job satisfaction, while Short, Short, and Haugen (2015) reported that low efficacy coaches experienced more stress and vulnerability to burnout. Coach burnout has also been linked to coaches failing to have the same goals as, or poor relationships with, their athletes [9, 10]. In a longitudinal study, coaches who quit felt less satisfied and useful, and experienced higher a motivation, or a lack of motivation, than those who persisted [11].

engaged, and similar factors emerge as important. extracurricular participation, focusing specifically on Alcarez et al. (2015) found that coaches were more positive motivated when they felt their players were negative performance, and negative interpersonal motivated and when they had opportunities for events [20]. The researchers found that positive professional development [12]. In a recent study, performance Grassmann, Schermuly, and Wach (2019) examined activity engagement in both groups. However, factors related to coaches' psychological and physical burnout was related to both performance and well-being and found that positive relationships with interpersonal events for athletes and only related to and higher goal attainment by their clients predicted performance events in non-athletes. In other words, coaches' feeling less negative, more competent, and daily high school events predicted factors related to less stressed [13]. Rocchi and Pelletier (2017) argued motivation. Thus, one avenue of exploration for that coaches' motivation and well-being is impacted coach motivation is their experiences of daily events. by a large number of contextual factors including their athletes, colleagues, and family [14].

Despite these reported studies, limited research attention has been devoted to coach motivation, an oversight that has importance as motivation impacts coach behavior [15]. For example, Rocchi, Pelletier, and Couture (2013) found that motivated coaches, compared to less motivated coaches, utilized more positive autonomy-supportive strategies, those in which coaches provide opportunities for their athletes to form their own goals and decisions [16]. Jowett (2008) examined both athletes and coaches, finding that intrinsically motivated coaches had athletes who were more satisfied with the coach-athlete relationship [17]. Given the notable impact coaches exert on the lives of athletes, more research is needed to understand variables that inspire a desire to coach.

Study 1: Coaches' Motivation to 2. **Coach and Investment in Coaching**

Affective Events Theory argues that positive or negative events evoke emotional responses that influence individuals' attitudes or actions [18]. Consistent with this theory, recent research indicates that daily positive and negative events predict engagement and burnout of workers and athletes [19, 20]. Nelson et al. (2019) examined the impact of The flip side of dropping out is staying daily events on high school athletes and non-athletes' performance, positive interpersonal, events predicted extracurricular

> Clopton (2015) examined student-athletes' intention to coach and concluded that potential

Merry J. Sleigh et al., /2019

coaches have formed perceptions of barriers, average number of years coaching was 5.27 (SD = outcomes, and self-efficacy prior to becoming a coach 4.77). All participation was voluntary, [21]. In other words, some aspects of the coaching participants were offered the incentive of being in a experience, particularly the desire to coach, precede drawing for one of two \$50 gift cards. coaching itself. With this in mind, we explored the extent to which positive and negative experiences during high school extracurricular activities predicted burnout and motivation to coach in adult sports coaches. We also explored how their current experiences, such as coaching engagement, influenced coaches' motivation. We hypothesized that:

- Positive 1. interpersonal and performance extracurricular events in high school would predict higher levels of coaching motivation.
- 2. Negative interpersonal and performance extracurricular events would predict higher levels of coaching amotivation and burnout.
- 3. Current engagement with coaching would predict higher levels of motivation.
- 4. Because motivation of athletes impacts coach motivation, compared to recreational coaches, professional coaches would report higher levels of engagement and motivation [12].

2.1 Method

2.1.1 Participants

Participants were 50 recreational to professional adult sports coaches, with a mean age of 34.83 (SD = 10.65). Twenty-six were women, 22 were men, and the remainder chose not to identify their gender. Forty-two were Caucasian, 6 were African American, and the remainder chose not to identify an ethnic identity. Twenty-eight participants coached on recreational leagues, 17 on elite competition or travel teams, and the remainder coached at the professional level. The coaches represented a range of sports: baseball (n = 3), basketball (n = 3), cheerleading (n = 2), cross-country (n = 5), football (n = 2), gymnastics (n = 1), lacrosse (n = 2), soccer (n = 14), softball (n = 1), swimming (n = 1)= 1), tennis (n = 1), and volleyball (n = 7). The

2.2.2 Materials & Procedures

Coaches were recruited via social media platforms and personal contact and invited to participate in an online survey. The protocol received Institutional Review Board approval. First, we asked participants to indicate the importance of coaching in their life, the extent to which their identity was based on being a coach, and their ability as a coach compared to other coaches; these responses were made on 5-point Likert scales. Participants were asked to rank five factors (self-esteem, group cohesion, winning, improvement/growth, and fun) with 1 representing the factor that they perceived was most important to them as a coach and 5 representing the factor that was least important to them.

Participants then responded to the 22-item Coach Motivation Scale [15]. This scale had six subscales: intrinsic, integrated, identified, introjected, external, and amotivation; all items started with the stem, "Why do you coach your sport?" A sample intrinsic item was "because I enjoy the interaction I have with athletes." A sample integrated item was "because coaching is fundamental to who I am." A sample identified item was "because it contributes to my development as a person." A sample introjected item was "because if I quit it would mean I'd failed." A sample external item is "to be respected by others." Amotivation represented a feeling that one's coaching efforts were useless or wasted. A sample amotivation item was "I often think my coaching efforts are a waste of time." Responses were made on a 7-point scale where 1 represented "Not at all true" and 7 represented "Very true." The published alpha reliabilities are .87 for intrinsic, .80 for integrated, .77 identified, .71 for introjected, .81 for external, and .79 for amotivation [15]. We achieved alpha reliabilities of .81 for intrinsic, .87 for integrated, .90 for identified, .66 for introjected, .84 for external, and .83 for amotivation. This scale was tested with multiple models for the sub-scales. For our study, we

(intrinsic, integrated, identified, introjected, external) reliability for the subscales is .84 for RA, .88 for PE to create an overall motivation score for each and .87 for D [23]. We computed a reliability alpha of participant; this scale had an alpha reliability of .88.

Participants also responded to the 12-item Sport Engagement Scale, which assesses three aspects of engagement: vigor, absorption, and high school experiences and the coaching/mentoring dedication [22]. On the original scale, the statements they received. Those who invested in a high school refer to a sport activity. We modified the scale by sport focused on that sport (89%) while the changing the sport activity reference to that of remainder focused on an alternate activity that coaching. For example, "I am persistent in my sport involved a coach or mentor (e.g., marching band). All activity" was modified to become "I am persistent in participants responded to 51 items that assessed the my coaching." An example of a modified item extent of positive and negative interpersonal and assessing vigor was "I was able to coach for long performance periods of time." An example of an item assessing extracurricular participation [20]. A sample negative dedication was "I was enthusiastic about coaching." performance item was "I felt unmotivated during An example of an item assessing absorption was training/practice." A sample positive performance "Time flew when I was coaching." Participants item was "I exceeded my personal best at a critical responded on a 7-point scale where 1 represented time." A sample negative interpersonal item was "My "Hardly ever" and 7 represented "Almost always." coach expected too much from me." A sample The scale has a published reliability alpha of .90, with positive interpersonal item was "My teammates and I sub-scale reliabilities of .75 for vigor, .75 for dedication, and .74 for absorption [22]. We computed 6-point Likert scale where 1 represented "Never" and an overall alpha reliability of .89, and computed .79 for vigor, .88 for dedication, and .71 for absorption.

Participants responded to a modified version of the 15-item Athlete Burnout Questionnaire, divided into three sub-scales to assess different aspects of burnout: reduced sense of accomplishment over time (RA), emotional/physical exhaustion (PE), and devaluation of the sport [23]. The original scale measures the level of physical and emotional tiredness that an athlete experiences. We modified the wording to refer to coaching. For example, one item measuring exhaustion "I feel physically worn out from swimming" was modified to "I feel physically worn out from coaching." A sample item for reduced sense of accomplishment was "I am not performing up to my ability in coaching," and a sample item for devaluation was "The effort I spend coaching would be better spent doing other things." Participants responded on a 7-point scale where 1 represented "Hardly ever" and 7 represented "Almost always." The published alpha for the

combined the five sub-scales related to motivation original composite scale is .88. The published .88 for our modified scale. For the sub-scales, we computed .81 for RA, .96 for PE, and .73 for D.

> We then asked participants to reflect on their events experienced during supported each other." Participants responded on a 6 represented "Very Often." Published alpha reliabilities for the sub-scales range from .90 to .93, and we computed alpha reliabilities of .91 for positive interpersonal, .92 for negative interpersonal, .87 for positive performance, and .85 for negative performance. Last, participants responded to demographic questions to assess age, gender, and race.

2.2. Results

We attempted to predict the overall motivation score using hierarchical regressions and variables that preceded the coaching itself. We included positive interpersonal, positive performance, negative interpersonal and negative performance. An overall motivation to coach was predicted only by positive interpersonal events (t = -2.91, p = .006), F(4, 36) = 3.07, p = .028, $R^2 = .26$. See Table 1.

Merry J. Sleigh et al.,/2019

Variable	β	t	р	R	R ²	ΔR^2
Step 1				.380	.144	.144
Positive interpersonal	380	-2.56	.014			
Step 2				.435	.189	.045
Positive interpersonal	497	-2.98	.005			
Positive performance	.243	1.45	.154			
Step 3				.445	.198	.008
Positive interpersonal	557	-2.87	.007			
Positive performance	.217	1.25	.219			
Negative interpersonal	120	625	.536			
Step 4				.505	.255	.057
Positive interpersonal	552	-2.91	.006			
Positive performance	.219	1.29	.204			
Negative interpersonal	427	-1.62	.114			
Negative performance	.392	1.66	.106			

Table 1. Summary of Hierarchical Regression Analysis for Variables Predicting Motivation to Coach forCoaches

 Table 2. Summary of Hierarchical Regression Analysis for Variables Predicting Amotivation for Coaches

Variable	β	t	р	R	R ²	ΔR^2
Step 1				.305	.093	.093
Positive interpersonal	.305	2.00	.050			
Step 2				.340	.115	.022
Positive interpersonal	.387	2.22	.032			
Positive performance	169	972	.337			
Step 3				.342	.117	.002
Positive interpersonal	.415	2.04	.049			
Positive performance	158	868	.391			
Negative interpersonal	.054	.271	.788			
Step 4				.465	.216	.099
Positive interpersonal	.422	2.17	.037			
Positive performance	155	894	.378			
Negative interpersonal	351	-1.30	.203			

Variable	β	t	р	R	R ²	ΔR^2
Step 1				.169	.029	.029
Positive interpersonal	.169	1.07	.291			
Step 2				.438	.192	.163
Positive interpersonal	.392	2.35	.024			
Positive performance	462	-2.77	.009			
Step 3				.454	.206	.014
Positive interpersonal	.470	2.44	.020			
Positive performance	429	-2.49	.018			
Negative interpersonal	.155	.812	.422			
Step 4				.486	.236	.030
Positive interpersonal	.474	2.47	.018			
Positive performance	427	-2.49	.017			
Negative interpersonal	070	262	.795			
Negative performance	.287	1.20	.239			

 Table 3. Summary of Hierarchical Regression Analysis for Variables Predicting Burnout RA for Coaches

Table 4. Summary of Hierarchical Regression Analysis for Variables Predicting Burnout-PE for Coaches

Variable	β	t	р	R	R ²	ΔR^2
<u>Step 1</u>				<u>.021</u>	<u>.000</u>	.000
Positive interpersonal	<u>.021</u>	.132	<u>.895</u>			
<u>Step 2</u>				<u>.024</u>	<u>.001</u>	<u>.000</u>
Positive interpersonal	.028	<u>.081</u>	<u>.936</u>			
Positive performance	.025	<u>.069</u>	<u>.945</u>			
<u>Step 3</u>				<u>.038</u>	<u>.001</u>	<u>.001</u>
Positive interpersonal	<u>.064</u>	<u>.159</u>	.874			
Positive performance	<u>.041</u>	.109	<u>.914</u>			
Negative interpersonal	<u>.054</u>	.180	<u>.858</u>			
<u>Step 4</u>				<u>.500</u>	.250	<u>.248</u>
Positive interpersonal	<u>.086</u>	<u>.241</u>	<u>.811</u>			
Positive performance	.049	.148	<u>.883</u>			
Negative interpersonal	<u>844</u>	<u>-2.28</u>	<u>.028</u>			

		Merry J. S.	leign et al.,/2019	
Negative performance	<u>1.32</u>	<u>3.45</u>	<u>.001</u>	

Variable	β	t	р	R	R ²	ΔR^2
Step 1				.392	.154	.154
Dedication	.392	2.79	.008			
Step 2				.550	.303	.149
Dedication	161	715	.479			
Vigor	.674	3.00	.005			
Step 3				.651	.424	.121
Dedication	372	-1.70	.097			
Vigor	.574	2.74	.009			
Absorption	.459	2.94	.005			

Table 5. Summary of Hierarchical Regression Analysis for Engagement Subscales Predicting Motivation toCoach for Coaches

Using the same four predictors, an attitude of We examined relations among variables coaching amotivation was also predicted by positive using correlations. The higher the overall coaching interpersonal events (t = 2.00, p = .05), F(1, 39) = motivation, the more coaches based their identity on 4.01, p = .05, $R^2 = .09$. See Table 2. (r(48) = .75, p < .001) and the more

Next, we investigated the three sub-scales of burnout independently as they assessed unique aspects (physical exhaustion, reduced accomplishment, and devaluation). Burnout D was not predicted by high school experiences; however, burnout RA was predicted by positive performance events (t = -2.49, p = .02) and positive interpersonal events (t = 2.47, p = .02), F(4, 36) = 2.79, p = .04, $R^2 = .24$. See Table 3.

Burnout PE was predicted by negative interpersonal (t = -2.28, p = .03) and negative performance events (t = 3.45, p = .001), F(4, 36) = 3.00, p = .03, $R^2 = .25$. See Table 4.

We also tested the three sub-scales of coaching engagement (dedication, vigor, and absorption) as predictors for coaching motivation with a hierarchical regression. Coaching motivation was predicted by vigor (t = 2.74, p = .009) and absorption (t = 2.94, p = .005), F(3,41) = 10.07, p < .001, $R^2 = .42$. See Table 5.

We examined relations among variables using correlations. The higher the overall coaching motivation, the more coaches based their identity on coaching, [r(48) = .75, p < .001] and the more important coaching was to them [r(48) = .60, p < .001]. Coaches who agreed that their own high school coach had a positive impact on their lives were the most engaged [r(46) = .34, p = .02]. The more coaches reported that their identity was linked to their sport, the higher their overall engagement scores [r(47) = .45, p < .01], and the more they emphasized improvement in their athletes [r(48) = -.36, p = .01], but the more burnout PE they experienced, [r(45) = .47, p < .01].

Overall, when we asked coaches to rank most important their coaching. factors to improvement and growth was their top priority (M =1.65, SD = .93) followed by athlete cohesion (M =2.74, SD = 1.24), fun (M = 2.74, SD = 1.29), selfesteem building (M = 3.53, SD = 1.27), and winning (M = 4.0, SD = 1.18). The coaches who were least likely to emphasize fun as a goal were the ones who reported that coaching was more important to them [r(47) = .44, p = .002] and had the highest burn-out physical exhaustion [r(44) = .34, p = .023]

coaches using an independent *t*-test. There were no that the most engaged coaches reported having a differences in their motivation to coach, how much high school coach who had a positive impact on their they based their identity on coaching, or their high lives, and previous researchers have found that school experiences. Compared to female coaches, coaches frequently cite their best learning male coaches rated their coaching ability higher experiences to be time with their own mentors [27, [t(47) = 2.17, p = .035], rated winning as more 28]. important [t(45) = -2.34, p = .024], and rated athlete cohesion as less important [t(45) = 2.10, p = .04].

28) to our elite or professional coaches (n = 22) using amotivation. Our coaches, who experienced positive an independent *t*-test. Compared to recreational relationships with their teammates and coaches in coaches, professional coaches had higher overall high school, may have felt pressure to recreate those engagement scores [t(43) = -2.23, p = .031], higher experiences for their own athletes. The pressure, or overall motivation [t(46) = -4.13, p < .001], and failure to meet their own expectations, could account higher burnout PE scores, [t(43) = -2.13, p = .039]. for the lack of motivation we found. Indeed, Westfall Professional coaches also felt coaching was more et al. (2018) found that poor interpersonal important to them [t(46) = -3.24, p = .002], based relationships between coaches and athletes directly more of their identity on coaching [t(46) = -4.09, p < contributed to coach burnout [10]..001], emphasized winning more [t(45) = .37, p =.001], and rated their high school extracurricular activity more positively [t(42) = -2.09, p = .043]. Supporting these outcomes, coaches who agreed more that they were motivated to "develop their own child's athletic skills" were less focused on their athletes' winning [r(47) = .33, p = .03] and had lower engagement scores [r(45) = -.35, p = .018].

2.3. Discussion

We hypothesized that both positive interpersonal and performance high school events would increase coaching motivation, while negative high school events would increase a motivation and burnout; these predications were partially supported. Coaching outcomes were linked to high school events; however, not in the exact pattern we predicted. Positive interpersonal events emerged as a particularly influential factor, predicting an overall motivation to coach. Many of our positive interpersonal items related to the coach-athlete relationship, and previous researchers have clearly documented the impact of these relationships on athlete motivation and satisfaction [24, 25, 26]. Thus, our adult coaches may have experienced meaningful relationships with their own coaches in high school and were revealing a desire to pay forward the

We compared our male and female adult mentoring they received. In fact, our data revealed

This other-focused motivation, driven by past may also explain why positive experiences, We compared our recreational coaches (n = interpersonal events also made coaches vulnerable to

> Burnout RA was predicted by coaches' recollections of positive high school performance and interpersonal events, while burnout PE was predicted by recollections of negative interpersonal and performance events. In other words, social relationships and personal performance were both high school factors that predicted feelings of exhaustion and reduced investment during coaching. Coaches whose high school extracurricular experiences are salient and emotional may be especially sensitive to the experiences of their own young athletes. For some coaches, this awareness may result in working too hard. Others may feel frustrated by the inability to maximize their athlete's potential because of their own inadequacies, or because of limitations in their athletes. Previous researchers have shown that coaches' amotivation was higher when their players exhibited low motivation or when they felt less useful as a coach [11, 12].

> We also investigated coaches' current experiences to assess their impact on coaching motivation. The more coaches' own identity was tied to being a coach, the more overall engagement and motivation they felt, but the more burnout PE they experienced. When identity is linked to accomplishments, failure becomes personal, and

Merry J. Sleigh et al.,/2019

by exerting tremendous energy and self-directed be considering coaching as one option. This might be pressure. Burnout potentially affected their athletes particularly true of athletes who have the most in addition to the coaches, as coaches higher in personal connection with and knowledge of coaching. burnout PE were less likely to prioritize fun as a goal Fasting, Sand and Knorre (2013) questioned for their athletes. Previous researchers have Norwegian and Czch female athletes and found that demonstrated that fun is a critical reason students two thirds of them planned to coach in the future participate in school sports [29].

We also hypothesized that current engagement with coaching would predict higher levels of motivation and found support. Vigor and absorption, both elements of engagement that relate to energetic effort and focus during coaching, predicted motivation. Taken collectively, our findings suggest that coaches' attitudes toward coaching are influenced by past events as well as current events. This data aligns with Clopton's (2015) argument that adults enter coaching with predetermined attitudes and expectations, and our data suggest that these expectations may drive actual coaching outcomes [21].

We also found that the level of coaching, recreational versus professional, emerged as a more influential variable than did gender and found support for our hypothesis. Compared to elite and professional coaches, recreational coaches were less motivated and engaged, findings which may explain the previously documented difficulty in retaining volunteer coaches [30]. However, on a positive note, the recreational coaches experienced less burnout-PE than did the professional coaches. These results likely reflect the differential level of investment and winning percentages required of recreational, versus more elite, coaches.

3. Study 2: High School Graduates' **Desire to Coach**

Because high school experiences predicted adult coaches' desire to mentor, we investigated whether high school graduates who had more recently encountered the same positive and negative extracurricular events would already have opinions regarding their desire to coach. Young adults who are connected with and invested in their high school activities would be most likely to want to continue

thus, it is likely these coaches were tiring themselves their participation in those activities, and thus may [31]. In this light, we hypothesized that

- 1. Positive interpersonal high school extracurricular experiences would predict a stronger desire to coach in the future.
- 2. identification А stronger with and school their high engagement in extracurricular activities would predict a stronger desire to coach in the future.
- Compared to non-athletes, athletes would 3. express a stronger desire to coach in the future.

3.1 Method

3.1.1 Participants

Participants (n = 106) were recruited through undergraduate classrooms on a university campus and offered partial course credit for participation. We targeted freshmen-level classrooms in an attempt to maximize the number of young adults who had recently completed high school. Twenty-three participants identified as men, 82 identified as women, and one person identified as transgender. The mean age was 20.46 (SD = 1.96). Sixty-nine participants reported as White/Caucasian, 30 as Black/African American, and the remainder reported other ethnic identities.

Fifty-nine participants reported sports participation during high school, and the remainder reported no sports participation during high school. The most common sports activities were soccer (n =11), track (n = 9), softball (n = 7), basketball (n = 6), and tennis (n = 6). Other sports included football, cheerleading, golf, gymnastics, ice skating, lacrosse, swimming, karate, and equestrian. The most common non-sports activities reported were marching band (n = 11), orchestra/music (n = 10), theatre (n = 5), and dance (n = 4). Other activities included art, scouting, robotics, and yearbook. We compared the

(athletes and non-athletes). Chi-squares tests of identity was based on the activity, and extend that independence confirmed that the groups were self-esteem was based on the activity. The computed equivalent for participants' gender $[\chi^2(2) = 2.24, p > alpha reliability for this variable was .81.$.05, ns] and race $[\chi^2(4) = 5.98, p > .05, ns]$. An independent *t*-test confirmed that the mean age of the two groups did not significantly differ, t(104) = -1.53, p = .13.

3.1.2 Materials & Procedures

Participants were tested in group settings, and the protocol received Institutional Review Board approval. The survey materials began with participants being instructed to "think only about the time period when you were in high school." They were then asked if they had participated in any type of sport. Participants who played sports were asked to indicate the one sport that was "the biggest part of your identity at the time" and "the sport in which you invested the most time and energy." Participants who indicated that they did not play a sport were asked to indicate the one activity that was "the biggest part of your identity at the time" and "the activity in which you invested the most time and energy." Athletes were told to keep their sport in mind as they responded to the survey questions, while nonathletes were told to focus on their non-sport our student sample responded to the 15-item Athlete activity. Non-athletes were told to mentally Burnout Questionnaire (Raedeke & Smith, 2001), substitute wording in the scales where necessary. For with a calculated alpha reliability of .89. Sub-scale example, they were told that "teammates" should scores were .77 for RA, .92 for PE, and .87 for D. refer to any peers who participate in their activity Participants also responded to the high school alongside them, while "coach" could be a leader or experiences questionnaire used in Study One (Nelson group supervisor.

Following these instructions, participants encountered a series of researcher-created questions that assessed hours per week participants invested in their activity, frequency of activity-related travel, seriousness participation, importance of participation, amount of time spent thinking about from this scale are, "I would like to be a mentor" and the activity, and performance level. Responses were "I intend to be a mentor." We modified the scale, made on 4-point Likert scales. We also asked replacing "mentor" with "sports coach." Thus, the participants to indicate how much their identity and revised statement was, "I would like to be a sports self-esteem during high school were based on the coach." Responses were made on a 7-point scale activity; these responses were made on 5-point where 1 represented "Strongly disagree" and 7 Likert scales. We created an "identification with represented "Strongly agree." activity" score for each participant by combining the reliability is .92, and we achieved a reliability of .95.

demographic characteristics of the two groups responses on the importance of participation, extent

Participants were asked to rank five factors (self-esteem, cohesion, group winning, improvement/growth, and fun) with 1 representing the factor that was most important to their coaches and 5 representing the factor that was least important to their coaches.

Next, participants responded to the same 12item Sport Engagement Scale as did the coaches, which assessed three aspects of engagement: vigor, absorption, and dedication [22]. When we modified the scale for our coaches, we asked them to respond in terms of coaching. For this sample, we referred to the high school activity and phrased statements in the past tense, asking young adults to reflect back on their high school experience. For example, an item from the original scale was "I am persistent in my sport activity" and on our modified scale was "I was persistent in my extracurricular activity." We computed an alpha reliability of .93, with sub-scales scores of .86 for vigor, .88 for dedication, and .88 for absorption.

Identical to our coach sample in Study One, et al., 2019), with alpha reliabilities for the sub-scales of .91 for positive interpersonal, .92 for negative interpersonal, .94 for positive performance, and .95 for negative performance [20, 23].

Next, our participants responded to the 4of item Intention to Mentor scale [32]. Sample items The published Last, participants responded to demographic identification with the activity for both athletes [(t = questions to assess age, gender, and race [32]. 4.03, p < .001), F(1, 57) = 16.22, p < .001, $R^2 = .22$.]

3.2 Results

Motivation to coach was examined using hierarchical regressions; we examined the high school athlete and non-athlete groups independently. We included identification with the activity, positive interpersonal, positive performance, negative interpersonal, and negative performance as predictors. A motivation to coach was predicted by

identification with the activity for both athletes [(t = 4.03, p < .001), F(1, 57) = 16.22, p < .001, $R^2 = .22$.] and non-athletes [(t = 2.77, p = .008), F(1, 43) = 7.69, p = .008, $R^2 = .15$]. See Tables 6 and 7. We also tested the three sub-scales of engagement, dedication, vigor, and absorption, as predictors for motivation to coach. A motivation to coach was predicted by dedication for athletes [(t = 2.64, p = .01), F(1,57) = 6.98, p = .011, $R^2 = .11$] and non-athletes [(t = 2.83, p = .007), F(1, 45) = 7.98, p = .007, $R^2 = .15$]. See Tables 8 and 9.

Table 6. Summary of Hierarchical Regression Analysis for Variables Predicting Motivation to Coach forAthletes

Variable	β	t	р	R	R ²	ΔR^2
Step 1				.471	.222	.222
Identification with	.471	4.03	.000			
Step 2				.487	.237	.016
Identification with	.442	3.68	.001			
Positive interpersonal	.129	1.07	.288			
Step 3				.493	.243	.006
Identification with	.409	3.14	.003			
Positive interpersonal	.099	.768	.446			
Positive performance	.090	.650	.518			
Step 4				.495	.245	.002
Identification with	.420	3.13	.003			
Positive interpersonal	.070	.461	.647			
Positive performance	.072	.487	.628			
Negative interpersonal	059	382	.704			
Step 5				.506	.256	.011
Identification with	.418	3.12	.003			
Positive interpersonal	.109	3.12	.493			
Positive performance	.096	.635	.528			
Negative interpersonal	143	789	.434			
Negative performance	.163	.891	.377			

Variable	β	t	р	R	R ²	ΔR^2
Step 1				.390	.152	.152
Identification with	.390	2.77	.008			
Step 2				.390	.152	.000
Identification with	.386	2.65	.011			
Positive interpersonal	.018	.127	.899			
Step 3				.446	.199	.047
Identification with	.245	1.45	.156			
Positive interpersonal	085	537	.594			
Positive performance	.288	1.54	.130			
Step 4				.469	.220	.021
Identification with	.306	1.71	095			
Positive interpersonal	234	-1.10	.277			
Positive performance	.289	1.55	.129			
Negative interpersonal	209	-1.05	.301			
Step 5				.495	.245	.025
Identification with	.326	1.82	.076			
Positive interpersonal	250	-1.18	.246			
Positive performance	.291	1.57	.125			
Negative interpersonal	023	1.57	.931			
Negative performance	255	-1.14	.263			

Table 7. Summary of Hierarchical Regression Analysis for Variables Predicting Motivation to Coach for Non-Athletes

Table 8. Summary of Hierarchical Regression Analysis for Engagement Subscales Predicting Motivation toCoach for Athletes

Variable	β	t	р	R	R ²	ΔR^2
Step 1				.330	.109	.109
Dedication	.330	2.64	.011			
Step 2				.347	.121	.012
Dedication	.238	1.45	.153			
Absorption	.142	.863	.392			

Step 3				.356	.127	.006
Dedication	.165	.806	.424			
Absorption	.110	.631	.530			
Vigor	.125	.614	.542			

Table 9. Summary of Hierarchical Regression Analysis for Engagement Subscales Predicting Motivation to Coach for Athletes

Variable	β	t	р	R	R ²	ΔR^2
Step 1				.388	.151	.151
Dedication	.388	2.83	.007			
Step 2				.389	.151	.001
Dedication	.363	1.74	.089			
Absorption	.034	.164	.870			
Step 3				.390	.152	.001
Dedication	.333	1.31	.197			
Absorption	.019	.086	.932			
Vigor	.052	.211	.834			

athletes using an independent *t*-test. Our high school performance level [r(46) = .35, p = .019] and the less athletes and non-athletes shared similar levels of their high school coach/leader activity investment, as well as positive and negative improvement and growth [r(46) = .29, p = .049]. high school extracurricular events. Athletes reported a stronger motivation to coach in the future than did non-athletes, t(104) = 1.92, p = .05. The mean for athletes was 3.03 (SD = 1.93), and for non-athletes was 2.37 (SD = 1.56)]. We did not find any gender differences on these variables.

We split the file and looked at athletes and non-athletes separately. The more former high school athletes wanted to coach, the more important their sport was to them [r(59) = .38, p = .003], the more their self-esteem was based on the sport [r(59)]= .33, p = .01], and the higher their self-rated performance level in high school [r(59) = .27, p =.038].

The more former high school non-athletes wanted to coach, the more important their extracurricular activity was to them [r(46) = .30, p =.042], more their self-esteem was based on the

We compared high school athletes to non- activity [r(47) = .43, p = .002], higher their self-rated focused on

3.3 Discussion

In contrast to our first hypothesis, high school experiences did not predict a desire to coach in recent high school graduates. Instead, we found support for our second hypothesis. Young adults who identified with and were dedicated to their extracurricular activity demonstrated a stronger motivation to be a coach in the future. Likely, young adults viewed coaching as a way to stay connected with an activity that was a meaningful part of their identity.

This pattern revealed by recent high school graduates was different than that which we found in our coaches in Study One, whose coaching motivation and burnout were predicted by their high school experiences. One possible explanation is that desire

motivation and persistence, in the same way that surveyed in future studies. planned behavior does not always result in actual behavior [33]. Graduates who had a desire to coach may not be the adults who end up becoming coaches. This possibility offers an area ripe for future research.

in the midst of the developmental task of identity intention to coach that have yet to be investigated the accumulation of experiences needed to mentor. were linked to coaching motivation suggests that a their future plans to their current identity, whereas power of personality variables such as the need for of their past experiences to inform their investment coaching motivation. in mentoring others.

Supporting our hypothesis, we found that athletes reported a stronger motivation to coach than non-athletes. Athletes usually have coaches, whereas non-athletes may use a variety of terms to describe their leaders; thus, one possible explanation may be that athletes are more knowledgeable about what coaching entails. Another possibility, as previously mentioned, is that these athletes simply wanted an avenue to continue participation in a personally meaningful activity. The latter seems particularly likely as even non-athletes, who evaluated their high school activity as more important and connected to their self-esteem, also expressed a stronger desire to coach in the future. This motivation seems to persist over time as the vast majority of the coaches we surveyed had been high school athletes.

4. Limitations and Future Directions

Although the use of retrospective, self-report data is not uncommon in this domain of research our use of this methodology for our recent high school graduates could be considered a limitation [34, 35]. Even though our participants were reporting on relatively recent events, this methodology could have contributed to measurement bias. To address this concern, current high school students who are active

to coach is conceptually unique from coaching participants in extracurricular activities could be

A second limitation worth noting is that our predictive models utilizing high school events accounted for a relatively small amount of variance. The adult coaches current engagement was a more powerful predictor of their motivation, suggesting Alternatively, the ages of our two samples that the present matters more than the past. Even might provide further insight into these differences. with the stronger predictions, there are obviously Our recent high school graduates were young adults, factors contributing to coaching motivation and exploration, whereas our adult coaches were in a life and offer opportunity for future researchers. Our stage characterized by career investment and having discovery that interpersonal and performance events Therefore, it makes sense that young adults linked profitable area for investigation may be testing the our older coaches were referring to specific elements affiliation and the need for achievement to predict

5. Conclusion

High school experiences influenced individuals' motivation to coach; however, that influence seems to depend on their stage of life. Events associated with their extracurricular activities did not influence recent graduates' desire to coach, and instead, identification with and dedication to their activities predicted their desire to coach. In contrast, adult coaches' interpersonal and performance events from high school influenced their coaching motivation, amotivation, and burnout. In other words, our adult coaches seemed to reflect on the impact of their high school experiences in a qualitatively different way than did recent graduates. Perhaps the memories of adolescent experiences were modified as individuals' gained life experience or perhaps the process of coaching encouraged individuals to reflect back on their own times of being coached from a new perspective. In sum, our findings suggests that the quality of high school extracurricular experiences has implications that extend into adulthood and add to the limited research that explores the antecedents and consequences of coach-specific motivation.

References

- G.A. Mageau, R.J. Vallerand, The coach-athlete relationship: A motivational model, *Journal of* [9] *Sports Sciences*, 21(2003) 883-904.
- [2] N. Gillet, R.J. Vallerand, S. Amoura, B. Baldes, Influence of coaches' autonomy support on athletes' motivation and sport performance: [10] A test of the hierarchical model of intrinsic and extrinsic motivation, *Psychology of Sport* & *Exercise*, 11(2010) 155-161.
- [3] J. Mazer, K. Barnes, A. Grevious, C. Boger, Coach verbal aggression: A case study [11] examining effects on athlete motivation and perceptions of coach credibility, *International Journal of Sport Communication*, 6(2013) 203-213.
- [4] L. Gano-Overway, M. Guivernau, Setting the [12] SCENE: Developing a caring youth sport environment, *Journal of Sport Psychology in Action*, 9(2018) 83-93.
- [5] K. Fransen, F. Boen, M. Vansteenkiste, N. Mertens, & G. Vande Broek, The power of [13] competence support: The impact of coaches and athlete leaders on intrinsic motivation and performance, *Scandinavian Journal of Medicine & Science in Sports*, 28 (2018) 725-745.
- [6] A. Van Hoye, J-P Huezé, J. Meganck, J. Seghers,
 & P. Sarrazin, Coaches' and players'
 perceptions of health promotion activities in
 sports clubs, *Heath Education Journal*,
 77(2018) 169-179.
- [7] B. Reynders, M. Vansteenkiste, S. Van [15] Puyenbroeck, N. Aelterman, M. De Backer, J. Delrue, G-J De Muynck, K. Fransen, L. Haerens, G.V. Broek, Coaching the coach: Intervention effects on need-supportive coaching behavior and athlete motivation and engagement, *Psychology of Sport & Exercise*, 43(2019) 288-300.
- [8] Y.H. Lee, & P. Chelladurai, Emotional intelligence, emotional labor, coach burnout, job satisfaction, and turnover intention in [17]

sport leadership, *European Sport Management Quarterly*, 8 (2018) 393-413.

-] S.E. Short, M.W. Short, C.R. Haugen, The relationship between efficacy and burnout in coaches, *International Journal of Coaching Science*, 9(2015) 37-49.
- S. Westfall, E.M. Martin, D. Gould, The association between the coach-athlete relationship and burnout among high school coaches, *Journal of Sport Behavior*, 41(2018) 107-126.
- J.F. Guzmán, K. Kingston, C. Grijalbo, G. Solomon, Predicting coaches' adherence/dropout: A prospective study, *International Journal of Sports Sciences & Coaching*, 10(2015) 353-364.
- S. Alcaraz, C. Viladrich, M. Torregrosa, Y. Ramis, Club and players' pressures on the motivation, vitality, and stress of development coaches, *International Journal of Sports Science & Coaching*, 10(2015) 365-378.
- C. Grassman, C.C. Schermuly, D. Wach, Potential antecedents and consequences of negative effects for coaches, *Coaching: An International Journal of Theory, Research & Practice*, 12 (2019) 67-88.
-] M. Rocchi, L.G. Pelletier, The antecedents of coaches' interpersonal behaviors: The role of the coaching context, coaches' psychological needs, and the coaches' motivation, *Journal of Sport & Exercise Psychology*, 39 (2017) 366-385.
 - K.N. McLean, C.J. Mallett, P. Newcombe,
 Assessing coach motivation: The development of the Coach Motivation
 Questionnaire (CMQ), *Journal of Sport & Exercise Psychology*, 34 (2012) 184-207.
- M.A. Rocchi, L.G. Pelletier, A.L. Couture, Determinants of coach motivation and autonomy supportive coaching behaviours, *Psychology of Sport & Exercise*, 14 (2013) 852-859.
- S. Jowett, What makes coaches tick? The impact of coaches' intrinsic and extrinsic

motives on their own satisfaction and that of [26] their athletes, *Scandinavian Journal of Medicine & Science in Sports*, 18 (2008) 664-673.

- [18] H.M., Weiss, R. Cropanzano, Affective events theory: A theoretical discussion of the [27] structure, causes and consequences of affective experiences at work, *Research in Organizational Behavior*, 18 (1996) 1-74.
- [19] R.R. Sinclair, M. Sliter, C.D. Mohr, L.E. Sears, M.N. Deese, R.R Wright, D. Cadiz, L. Jacobs, [28] Bad versus good, what matters more on the treatment floor? Relationships of positive and negative events with nurses' burnout and engagement, *Research in Nursing and Health*, 38(2015) 475-491.
- [20] D.W. Nelson, M.J. Sleigh, A.M. Nelson, Positive and negative events predict burnout and engagement in athletes and non-athletes, *The Sports Journal*, (2019).
- [21] A. Clopton, Where does it begin? Exploring gender differences in student-athletes' [30] perceptions of entering the coaching profession, *Women in Sport & Physical Activity Journal*, 23(2015) 34-41.
- [22] F. Guillen, J.R. Martinez-Alvarado, The Sport Engagement Scale: An adaptation of the Utrecht Work Engagement Scale (UWES) for the sports environment, Universitas Psychologica, 13 (2014) 975-984.
- [23] T.D. Raedeke, A.L. Smith, Development and preliminary validation of an athlete burnout measure, *Journal of Sport and Exercise Psychology*, 23(2001) 281-306.
- [24] J.W. Adie, S. Jowett, Meta-perceptions of the coach-athlete relationship, achievement goals and intrinsic motivation among sport participants, *Journal of Applied Social* [34] *Psychology*, 40(2010) 2750-2773.
- [25] A. Riley, A.L. Smith, Perceived coach-athlete and peer relationships of young athletes and self-determined motivation for sport, *International Journal of Sport Psychology*, 42 (2011) 115-133.

S. Jowett, N. Ntoumanis, The coach-athlete relationship questionnaire (CART-Q):development and initial validation, *Scandinavian Journal of Medicine & Science in Sports*, 14(2004) 245-257.

- G. Bloom, (2013) Mentoring for sport coaches. In P. Potrac, W. Gilbert, & J. Denison (Eds.), *Routledge Handbook of Sports Coaching* (pp. 476-485), Routledge , New York, NY.
- C. Cushion, (2015) Mentoring for success in sport coaching. In F. Chambers. (Ed.), *Mentoring in Physical Education and Sports Coaching* (pp. 155–162), Routledge, New York, NY.
- [29] R. Reeves, R.L. Jones, Comparison of student participation motivation and coaches' perceptions of such motivation in English high school sport (Reston, VA), International Council for Health, Physical Education, Recreation, Sport, and Dance, 34(1998) 46-52.
 - J.A. Busser, C.P. Carruthers, Youth sport volunteer coach motivation, *Managing Leisure*, 15(2010) 128-139.
 -] K. Fasting, T.S. Sand, & N. Knorre, European female sports students as future coaches? *European Journal for Sport and Society*, 10(2013) 307-323.
 - B. Ragins, T. Scandura, Gender differences in expected outcomes of mentoring relationships, *Academy of Management Journal*, 37(1994) 957-971.
 - M.T. Kiviniemi, C.R. Brown-Kramer, Planning versus action: Different decision-making processes predict plans to change one's diet versus actual dietary behavior, *Journal of Health Psychology*, 20(2015) 556-568.
 - P. Coutinho, I. Mesquita, A.M. Fonseca, J. Cote, Expertise development in volleyball: The role of early sport activities and players' age and height, *Kinesiology*, 47(2015) 215-225.
 - W.D. Russell, The relationship between youth sport specialization, reasons for participation and youth sport participation motivations: A

```
retrospective study, Journal of Sport Behavior, 37 (2014) 286-305.
```

Funding

This study was not funded by any grant

Acknowledgements

The authors would like to thank every participant for his effort and time.

Conflict of interest

None of the authors have any conflicts of interest to declare.

Informed consent

All participants gave written informed consent to participate in this study.

About The License



The text of this article is licensed under a Creative Commons Attribution 4.0 International License